

## **Our Mission**

To tackle disadvantage, social exclusion and hardship in local communities. To reach out to families to equip them with the skills to improve their economic situation, to reduce social isolation and **break the cycle of disadvantage**

## **Report and Financial Statements of the Trustees 2020-2021**

# About Surrey Care Trust

## Our Vision

**For Surrey to be a place where vulnerable and excluded families are given the opportunity, skills and support to achieve their potential and make a positive contribution.**

## Our Mission

**To tackle disadvantage, social exclusion and hardship in local communities. To reach out to families to equip them with the skills to improve their economic situation, to reduce social isolation and break the cycle of disadvantage.**

Surrey Care Trust supports some of the most vulnerable and socially marginalised people in Surrey - those from low-income families, troubled young people and low-skilled adults - to give them the confidence and self-belief, skills and education, aspirations and opportunities to create better lives for themselves and their families.

We do this by listening to our communities' needs and by harnessing the energy, skills, and experience of over 500 trained volunteers and our expert staff. Together, they deliver our holistic mentoring approach across three complementary strands:

**Skills to Thrive:** helping people to build their confidence and skills to create better chances for life, learning, and work

**Flourishing Families:** supporting families to provide positive childhoods and supportive families

**Nurture through Nature:** harnessing the power of nature to help people to improve their wellbeing and engagement with their local communities

We know our work is effective and creates long term social return because:

- Our clients gain awards and qualifications or demonstrate improved skill levels in other ways
- Our clients look for and find work or progress into further learning
- Our clients enjoy positive and supportive relationships
- Our clients tell us they feel more engaged and ready to contribute to their community
- Our clients tell us they feel more self-confident and positive, respected, and valued
- We view each client and volunteer as an individual, focussing on what they can achieve irrespective of their background

- We create and support rewarding opportunities that use and develop people's skills and knowledge to help more vulnerable members of their communities
- We challenge and inspire our clients and volunteers to take on new challenges and push beyond their expectations

This time last year, in the midst a global pandemic, our services remained open to support the most vulnerable people in Surrey.

We saw first-hand that our beneficiaries were severely affected by Covid-19 and predicted that the Cycle of Disadvantage would only worsen throughout 2020 and beyond.

We therefore developed a business plan that allowed us to maintain our multi service, mentoring and skills training approach but also looked to develop, or expand, in areas that allowed us to fulfil our purpose and make measurable differences to people's lives.

This report is then the first to review our three-year recovery plan, a plan that looks to improve our processes and infrastructure, and build upon our strong services and passionate volunteers.

## We achieved this by focussing on 3 priority areas:

1. Making the difference: develop an integrated approach through our three service themes and ensure that vulnerable people and families have access to high quality services which respond to their changing needs
2. People at the heart: ensure our volunteers and staff are enabled and empowered, and understand our communities' needs
3. Quality and Assurance: ensure we have the stability of resource to consistently deliver our core programmes

# The difference Surrey Care Trust's work made in 2020-2021

**During the 12 months to July 2021, and despite the restrictions of the winter lockdowns, we supported over 2,500 individuals across the county to become better parents, find stable employment, feel better about themselves, and gain the qualifications or personal skills they need to progress in life.**

## Skills to Thrive

Whilst continuing to effectively deliver services during a pandemic, we developed new mentoring programmes to address need.

### Mentoring for work

Mentoring by trained volunteers helps young people and adults furthest from the labour market who are socially isolated, are long-term unemployed, have mild mental health issues, or live alone or in temporary accommodation, to work through problems so that they are more manageable, engage in community activities and find sustainable employment and/or further education.

Our Alliance (west Surrey) and Aspire (east Surrey)

projects, which are both funded by National Lottery Community Fund/European Social Fund, help adults who are economically inactive and finding it hard to secure a job because of problems such as low literacy, a criminal record, recovery from addiction or child care problems. Over the past year, we have provided mentoring support for 81 clients and helped 15 into employment.

Starting in May 2021, Steps2Work is a project supported by Woking Borough Council and Department for Work and Pensions, designed to equip 18-24-year-olds at particular risk of unemployment with the tools they need to find a job or education that is suitable and sustainable for them. Tailor-made courses and workshops such as bike maintenance, conservation and holistic therapies as well as skills training and one to one mentoring support helps to boost confidence and employability.

Our research shows that the clients we are seeing face multiple needs and our blended approach of 1:1 advice and volunteer mentoring is working well in providing a package that best support these clients. So far, the team have worked with 54 young people, helping eight people to find jobs, two to find apprenticeships, four to start Kickstart placements and nine to re-start or complete an educational course.

“ I never believed I would find a job that would work around my family life. **My mentor was so patient and kind. She genuinely**

**cared about what I had to say.** We looked at all the different jobs I could do that meant I would be there for my children and she helped me apply for a TA role in the school.

I was amazed I got it and my mentor has helped me understand how the job would effect my benefits and although we don't meet every week now, **I know she is there if I need to voice any**

**concerns** ”

**Aspire client**

## Steps to 16 – educational support for vulnerable students

Steps to 16 is an alternative education programme specialising in supporting and re-engaging 14 to 16 year olds unable to access mainstream education due to a range of challenges such as problems at home, low-self-esteem and poor social, mental and emotional health.

Our high student to tutor ratio means we can tailor our learning programme to meet the specific needs of the student and a more informal educational setting at our Woking Learning Centre helps students to feel more at ease.

We aim to nurture the social development of all the young people we work with, as well as help them to achieve the best possible learning outcomes that they can. We believe that developing the skills to use English, Maths and I.T. in practical contexts to suit different situations, underpin every single aspect of learning, work and life. With good functional skills our students will have the ability to draw on a bank of transferable skills to help them succeed in employment, further learning and all areas of life.

Last year 18 students enrolled on our Steps to 16 programme. Students' attendance increased from an average of 65% at their mainstream school to 85% at our Learning Centre. Two thirds of our students achieved an Open College Network (OCN) Certificate of Progression, while almost 95% achieved a City and Guilds Functional Skills qualification.

## Mentoring for children struggling with mental health issues

Our specially trained volunteer mentors, supported by our expert mentoring team, work with young people who are experiencing mild to moderate mental health problems such as OCD, self-harm and eating disorders, as part of a new alliance of NHS and voluntary sector organisations (Mindworks Surrey), to work together to improve emotional wellbeing and mental health services for children and young people.

The programme began in April 2021 and is already supporting over 30 clients. So far, over 50% of the referrals we have received have been diagnosed or are waiting for a possible diagnosis of ASD/ADHD while 90% of clients have also been referred to us because they have high levels of anxiety.

As well as providing one to one mentoring support, we also support clients' well-being and emotional development through group work focussing on confidence and self-esteem, visits to our Gateway Community Allotment to boost activity levels and improve mental health and trips on our Swingbridge Community Boat to take part in team building tasks and benefit from the restorative effect of being by the water.

Our Wellbeing Mentor project will support 80 young people and provide 241 one-to-one mentoring sessions per month over 12 months.

 Ollie has enjoyed his time at STEPS immensely. **STEPS has totally changed Ollie - I was nervous but reassured and that was the best decision I made.**

All staff have absolutely changed his life, his writing is amazing and confidence has grown, but the one thing is **you have helped him choose the right peers** 

**Parent of Ollie, a student**

## Counselling

Our free and independent counselling service for 16 to 25 year olds who are unable to access support elsewhere, benefitted 57 people last year. The service helps young adults, referred by professionals, parents or through self-referral, who are experiencing anxiety and depression because of issues like problems at home, bullying, bereavement and relationship difficulties. This year, more young people told us that they felt depressed or had suicidal thoughts because of the pressures of the pandemic.

Our volunteer counsellors, who work under a trained supervisor and manager (and are all members of Youth British Association for Counselling and Psychotherapy), provide 12 weekly sessions to help the clients they are supporting to feel valued, less helpless and more positive and to live life more fully.

We measure our clients' progress over the 12 weeks they receive support in six areas: feeling supported, levels of anxiety, positive relationships, decision making, socialising and communication skills. Initially clients rate themselves lowest when asked if they feel supported in life, but after counselling tell us that they feel much more confident at socialising and decision making.

## Stanwell Local Conversation – empowering local communities

The Local Conversation in Stanwell is an initiative, funded by the People's Health Trust and managed by the Surrey Care Trust, which aims to bring the community together and take action on local issues. It's a grass roots project led by local people and supported by the Trust's Community Development Workers to create a well connected, healthy and active community which takes pride in Stanwell.

Responding to the changing restrictions caused by the pandemic, the project group provided a blend of public events and virtual activities throughout the year. The project distributed 600 craft and activity packs through the lockdown to provide Halloween, Diwali and Guy Fawkes activities for families, organised a Santa Zoom and started a postcard and letter writing project to help combat the loneliness and isolation felt by many. Since the lifting of lockdown, the project has organised a range of well-attended outdoor events to encourage families to spend time together and try new things, and provided older residents with group activities to safely socialise and take up new hobbies at our community hub at Lord Knyvett Hall.

The Spelthorne in Bloom winning Stanwell Allotment provided access to safe, fun outdoor space for local people through the pandemic. Residents and volunteers visiting the site to learn, play and connect with nature age between 1 to 70+.

In the past year, the project's Community Grant scheme awarded some £10,000 to local organisations including 1st Stanwell Scouts, the Phoenix Youth Project and Ashford Cricket Club (based in Stanwell) which will benefit local young people and provide longer term sustainability for voluntary community organisations.

**“ I haven't been out the house for months and still feel very anxious, but I'm so glad I came to the picnic, it's the first we've all been out together as a family since last March ”**

**Resident at a community picnic**

## Flourishing Families

### Early Help Mentoring for young people and families

Mentoring from trained volunteers helps young people and families who are struggling to cope with life's challenges, to work through problems so that they are more manageable and to make positive choices. Our Early Help partnership, funded by Surrey County Council and delivered with Home-Start, now delivers mentoring support to families with children and young people aged 0-25 in ten out of the eleven boroughs in Surrey.

One to one mentoring helps to improve resilience, well-being, confidence and self-esteem to empower families to make positive changes and improve educational outcomes, employment prospects, relationships and emotional well-being. We also provide parenting support and signposting to other services.

Most referrals were made to us because someone was struggling with mental health problems but we also received referrals because of behavioural problems, relationship difficulties or challenges because of mental health conditions such as ADHD or ASD.

Our mentoring service for young people and families is really helping to change lives. Last year over 60% of families supported in the north of the county for example, told us that their well-being had improved, nearly 30% progressed in their education and learning, 25% made progress with boundaries and behaviour and over 11% have made progress in keeping their children safe.

Over 540 young people and parents received one to one mentoring support last year.

## Stanwell Family Centre

Our Stanwell Family Centre, which is run in partnership with Surrey County Council, is located in one of Surrey's most deprived wards. Our experienced outreach workers work with families identified as being most in need of support, to give their children the best start in life.

Often the families are struggling with a multitude of complex problems such as poor parenting skills, children with special needs such as Attention Deficit Disorder, Aspergers Syndrome or dyspraxia, domestic abuse, low levels of literacy and/or English as a second language. Our support means that most problems are addressed before they spiral out of control or become dangerous. Last year we supported over 300 parents, families and children and successfully closed 76% of our cases, meaning support from any professional was no longer required.

We work in partnership with local schools and nurseries as well as professionals such as midwives, social workers, speech therapists, health visitors and police officers to provide multidisciplinary support for the families we help.

**“ I am more knowledgeable of the tactics of the dominator.**

I know a lot more to look for. I feel more secure ”

**Stanwell Family Centre client and domestic abuse survivor**

**“ Tyler is like a changed boy since he has been meeting his mentor. I cannot thank you enough for your support...** the match you made

with a mentor was perfect. I cannot speak highly enough about the programme and the difference it has made. Tyler really looks forward to meeting his mentor and always come back with a real BUZZ and as he wasn't going out at all this is real progress. **Thank you so much ”**

**Parent of a young person receiving mentoring support**

# Nurture through Nature

## Swingbridge Community Boats

Our two community boats give people of all ages the opportunity to learn new skills. Hundreds of people benefit including disadvantaged young people, vulnerable adults, offenders and our own volunteers. Our trained volunteers manage the day-to-day operation of Swingbridge: maintaining and repairing the boats, planning trips, activities and conservation work and providing informal mentoring for some of our more vulnerable volunteers and clients.

Summer trips on Swingbridge1 make the River Wey accessible to people with limited mobility or other special needs, while training programmes help vulnerable young people and adults to improve their personal and practical skills. The environmental conservation activities based on Swingbridge2 benefits our volunteers who need additional support (because of problems like poor mental health, addiction or relationship breakdown), offenders serving community sentences and all manner of wildlife too.

Despite the restrictions of the pandemic and limitations caused by poor river conditions, hundreds of people were still able to enjoy trips and activities on board Swingbridge1, including people living in homeless hostels, children with special needs, older people with limited mobility and young people from our Woking Learning Centre. Such activities were considered lifelines by families isolated by Covid-19.

Our enviroboat, Swingbridge2 was similarly restricted by the pandemic. Undeterred, our volunteer Steering Group repurposed the boat as a 'floating toolshed' to allow beneficiaries to continue benefiting from the camaraderie and socialisation of the environmental activities. Beneficiaries included supported volunteers, many living with disadvantages such as head injuries

or poor mental health, and offenders on Community Payback schemes, referred by the Probation service. Their work also helped the local community by improving and maintaining the waterways, clearing invasive species and brambles below St Catherine's Lock and on the hay meadows at Shalford Steps.

Thanks to the indomitable spirit of our Swingbridge volunteers, 512 people were able to benefit from Swingbridge activities.

## Gateway Community Allotment

The Gateway Community Allotment near Reigate aims to help anyone at risk of isolation and the long-term unemployed, to make positive changes by developing practical skills and to benefit from the therapeutic effects of gardening.

Although the allotment was affected by the lockdown restrictions and unable to operate fully, together with our volunteers (10 of whom we trained this year) we organised 12 family sessions and supported 60 adult clients who are unemployed or suffering from ill-health, struggle with depression or a lack of confidence. The Gateway team also distributed 30 grow bags and craft activities during the winter lockdowns to clients at risk of or experiencing isolation to provide them with a connection to the allotment and boost their mental health.

The Allotment also hosted groups from other programmes to help clients benefit from the activities and location. This was particularly successful for our mental health groups and with those farthest from the labour market.

**Our Gateway Community Allotment is a South East in Bloom award winner**

Your brain is so busy when you're working that you find you don't have the time to think about anything else that might be worrying you.

**I enjoy the social aspect of working alongside others,** the physical exercise and the logistics of moving the boat from A to B.

Most of all, **I love the sense of satisfaction I get from seeing the improvements we make.** If I have left a place better than it was then

I feel really good about that

**Barry, supported volunteer**

## People at the heart

### Volunteer support

Volunteers are integral to the success of our work. People from all walks of life join us as crew on our Swingbridge community boats, mentors, allotment gardeners, marshals at our events and more! As well as helping us to support our clients and strengthen communities, our volunteers tell us how rewarding and life-enhancing they find their volunteer work, with many gaining new skills too thanks to the training we provide.

Despite the effect of the pandemic on our work and events last year, we recruited and trained 268 new volunteers by adapting our ways of working, training, and support.

Last year volunteers (including staff contributing their own time) gave almost 20,000 hours, or the equivalent of at least £220,000, of support

### Research

Understanding the potential impact of the pandemic on our clients was not enough to ensure that we could reach our aim of offering quality services that met people's needs; we needed to understand what those needs were and the type of help that would make the difference. Over the course of the year (March 2020-2021) we conducted a series of surveys to evaluate the impact the Pandemic had on people's lives, and most importantly, the impact of our work. This research showed that most of our clients live with between four and five complex needs and that the pandemic had affected them in areas such as their relationships, mental health, and opportunities.

This research also demonstrated the tremendous impact our support and activities, delivered by our volunteers and staff, had on our clients - for many this was the difference between surviving and thriving.

We used this information to inform the development of our new and existing services to ensure they are fit for purpose and will make a lasting difference.

### Quality and Assurance Fundraising

Thanks to the commitment and generosity of nearly 150 individuals, 21 business, 30 charitable trusts (including four new funders), 12 community organisations, and several local authorities who supported our fundraising efforts, the Fundraising and Marketing team raised the £300,000 needed to support the work and development of the Trust, despite a challenging fundraising environment.

The team has also raised £171,000 for the financial years of 2021-2023. A new supporter database is already helping us to communicate more effectively with our supporters and we expect to see additional benefits in the year ahead.

Despite the Covid-19 restrictions, the team was also able to deliver a number of events throughout the year including the Surrey 5 Peaks Hikeathon, the Big Yellow Duck Race and a 'Zoom' Christmas Celebration which attracted 80 of our supporters to hear how we adapted our work to support our clients, to celebrate all of our achievements, and even to take part in a festive quiz! Over 100 supporters joined our first ever Surrey Care Trust Conference: Covid-19 One Year On to find out more about the research and how, thanks to our support, two thirds of our research participants received help with all of their problems.

Additionally, the Fundraising and Marketing team installed a new database to help improve how the Trust communicates with our supporters.

### Quality accreditation

We invest in nationally-recognised external accreditation to demonstrate the quality of our work and ensure we seek to continually improve the way we run our services. Our accreditations are:

- ISO 9001 : 2015
- National Community Boats Association (NCBA) Accredited Training Centre Status
- Open College Network Accredited Centre with direct claims status
- City & Guilds Accredited Centre

### Financial review

The Trust has continued to grow this year with increased activity on some of our existing work and diversification into new programmes such as Steps to Work and CAMHS. With covid restrictions in place, some of our work became virtual which significantly reduced costs. Considering the risks of continued uncertainty and the increasing needs of our beneficiaries, we continued to take a prudent approach to spending, resulting in a surplus of £104,053. We were also able to invest in upgrading our IT systems enabling us to improve efficiency.

Our financial statements have been structured differently this year and report charitable activities in line with the strategic intention to categorise our work as Flourishing Families, Nurture through Nature and Skills to Thrive.

### In summary:

- Income for the year to 31 July 2021 was £1,634,842 compared with £1,318,921 for the previous year.
- Expenditure for the year to 31 July 2021 was £1,530,789 compared with £1,243,751 for the previous year.
- Income for the year to 31 July 2021 exceeded expenditure leading to a surplus of £104,053 compared with a surplus of £75,170 for the previous year.

- At the close of this year our unrestricted reserves were £403,484 compared to £325,431 in 2020, this includes the revaluation of our Swingbridge boats to the tune of £30,000., which now sits in a designated fund. Restricted reserves - funds to be used for the specific purposes as specified by the donors - decreased by £4,000 to £1,667.

Full details of the results for the year are given in the audited financial statements included in this report.

## Reserves

The Board have assessed potential risks and drawn from this a Reserves Policy that will enable us to both invest as much as possible to support our beneficiaries and ensure the Trust's long-term sustainability, stability, and resilience. Reserves are maintained to be used in the event of unexpected demands on resources and the risk of income becoming unavailable. These include:

- a) Income funds ceasing e.g. Contracts or Grants not being renewed - funds would be needed to buy time for alternative income streams to be sought or to ensure redundancy costs could be met.
- b) Covering the risks of unforeseen emergency or other unexpected need for funds, e.g. an unexpected large repair bill or covering long-term sickness.
- c) Unexpected calls for funding to develop new opportunities or begin new projects which may require up front expenditure or match funding
- d) Short term deficits in cash flow.

The Covid19 Pandemic has further highlighted the importance of healthy reserves to offset risks associated with the broader political and economic environment.

Based on these criteria, the Board has agreed to set a minimum level of unrestricted reserves of at least 3 months of operating costs. At the end of this financial year our reserves would cover 3 months of operating costs. Our General Fund Reserves at 31 July 2021 were £373,484 compared with £265,341 at 31 July 2020.

Full details of the results for the year are given in the audited financial statements included in this report.

## Risk Management

We continually develop our risk management policy and procedure throughout the year to address significant risks. Mitigating factors are identified for each risk and are reflected in the scoring of both probability and impact.

An in-depth review of risk throughout Surrey Care Trust is undertaken on a regular basis by operational managers, other senior staff and is ultimately overseen by the Board of trustees.

The quantified assessment of risk, the risk management policy and action plans are agreed at regular meetings throughout the year.

The most significant risks identified during the year included:

- Further significant overall reduction in Public Sector funding
- Minimum level of reserves to meet unexpected shortfall in income or unexpected expense
- Failure to identify sufficient new funding opportunities to maintain, at a minimum, current turnover
- Significant shortfall on voluntary fundraising target
- Serious Health & Safety or Safeguarding failure
- During Covid-19, safeguarding staff, beneficiaries, volunteers and appealing for emergency funding due to reduced voluntary raised income

## The Future

At time of writing, we are reflecting on the positive impact the Trust has had on our Surrey communities over the past 40 years, but we also look forward to the transformations we can support over the next 40 years.

However, it is vital that we have a structure which supports our diversity and allows us to make the most of opportunities, especially as funders will be forced to concentrate on the most critical services as public finances worsen.

We will therefore continue our approach of:

- Through our early intervention, ensure vulnerable people and families have access to high quality services which respond to their challenging needs
- Ensure our volunteers and staff are enabled and empowered
- Understand our communities' needs
- Maximise our long term impact by ensuring we have the stability of resource to consistently deliver our core programmes

Specifically, this will include further integrating our mentoring services across our three themes; delivering, developing, and reviewing our new mental health and unemployment services; listening to partners and clients to identify new groups such as refugees or offenders; understanding the impact of our mentoring and educational support programmes; confirming our commitment to mentoring through an agreed range of standards; creating a new website to maximise the impact of our message and reach more people; take advantage of the Trust's 40th anniversary to raise awareness and secure more financial support, and capitalising on our significant presence in areas of known deprivation - Stanwell in the north, Woking in the west, and Reigate & Redhill in the east - to develop service hubs that support innovation and progression of new services.

But, if we are to truly realise our potential, we must implement a centralised approach to identifying and using the full range of our volunteer's skills and provide a greater choice of critical early intervention services, whether this be on our own or through partnerships.

It is only through such a concerted effort that we will, together, be able to break the Cycle of Disadvantage in Surrey.

Approved by Trustees on 22nd November 2021 and signed on their behalf by:

*Sir Denis O'Connor*

**Sir Denis O'Connor**  
Chairman and Trustee

## Statement Of Trustees' Responsibilities

The trustees (who are also the directors for the purpose of company law) are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees must prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements, the trustees are required to:

- a) select suitable accounting policies and then apply them consistently;
- b) observe the methods and principles in the Charities SORP;

- c) make judgments and accounting estimates that are reasonable and prudent;
- d) state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- e) prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue to operate.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The trustees confirm that so far as they are aware, there is no relevant audit information (as defined by section 418(3) of the Companies Act 2006) of which the charitable company's auditors are unaware. They have taken all the steps that they ought to have taken as trustees in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

These Financial Statements were approved by the members of the Board on 22nd November 2021 and are signed on their behalf by:

*Paul Downes*

**Paul Downes**  
Trustee and Treasurer FCA, ATII  
Company number: 01658859

 I tried to find something else to do in lockdown but **I did miss the allotment. I realised that it helps me to get through the week.**

Sometimes you can feel like you're not worth anything, but here you always feel like you're useful. **It's great that there's something like**

**this for the community** 

**Peter, Gateway client**

# Independent auditors' report to the members of Surrey Care Trust

## Opinion

We have audited the financial statements of The Surrey Care Trust (the 'charitable company') for the year ended 31 July 2021 which comprise Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 July 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the entity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated.

If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for company law purposes, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees' were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

## Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 12 the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined

above, to detect material misstatements in respect of irregularities, including fraud. These matters were discussed amongst the engagement team at the planning stage and the team remained alert to non-compliance throughout the audit.

Audit procedures undertaken in response to the potential risks relating to irregularities (which include fraud and non-compliance with laws and regulations) comprised of: inquiries of management and Trustees as to whether the entity complies with such laws and regulations; enquiries with the same concerning any actual or potential litigation or claims; inspection of relevant legal correspondence; review of Trustees meeting minutes; testing the appropriateness of journal entries; and the performance of analytical review to identify unexpected movements in account balances which may be indicative of fraud.

No instances of material non-compliance were identified. However, the likelihood of detecting irregularities, including fraud, is limited by the inherent difficulty in detecting irregularities, the effectiveness of the entity's controls, and the nature, timing and extent of the audit procedures performed.

Irregularities that result from fraud might be inherently more difficult to detect than irregularities that result from error. As explained above, there is an unavoidable risk that material misstatements may not be detected, even though the audit has been planned and performed in accordance with ISAs (UK).

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

## Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



**Andrew Skilton ACA** (Senior Statutory Auditor)

For and on behalf of Brewers  
Chartered Accountants  
Statutory Auditor  
Bourne House, Queen Street  
Gomshall, Surrey GU5 9LY  
Date: 22 November 2021

## Reference and administrative details

Company number: 01658859

Charity number: 285543

Registered office and operational address:

Astolat, FF12, Coniers Way, New Inn Lane, Guildford, Surrey, GU4 7HL

President: Sir Adrian White CBE. DL. C.Sci. D.Univ

Patrons: HM, Lord Lieutenant of Surrey Michael More Molyneux

Roger Black MBE

David Hypher, OBE DL

Sir Richard Stilgoe OBE DL

Andrew Wates OBE DL

Trustees: Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

Chairman:

Sir Denis O'Connor

Vice Chairman:

John Chaplin

Secretary:

Richard Whittington DL

Treasurer:

Paul Downes FCA ATII

Sarah Ahchoon

Phil Osborne

Kari Pridden

Julie Richardson (October 2020)

Ron Searle

Dr Naomi Winstone

Vivienne Winter Stuart

Chief Executive

John Downing

Bankers:

CAF Bank Ltd

24 Kings Hill Avenue, Kings Hill, West Malling, Kent ME19 4JQ

Barclays Bank PLC

6 Clarence Street, Kingston Upon Thames, Surrey KT1 1NY

Solicitors:

Barlow Robbins LLP

The Oriel, Sydenham Road, Guildford, GU1 3SR

Auditors:

Brewers, Chartered Accountants

Bourne House, Queen Street, Gomshall, Surrey, GU5 9LY

# Balance sheet

Company no. 1658859

As at 31 July 2021

	Note	£	31 July 2021 £	31 July 2020 £
<b>Fixed assets</b>				
Tangible fixed assets	8		<u>53,321</u>	<u>76,517</u>
<b>Current assets</b>				
Debtors	9	68,089		<b>80,457</b>
Cash at bank and in hand		<u>666,288</u>		<u>515,280</u>
		734,377		<b>595,737</b>
<b>Liabilities</b>				
Creditors: amounts due within one year	10	<u>382,547</u>		<u>341,156</u>
<b>Net current assets</b>			<u>351,830</u>	<u>254,581</u>
Net assets	11		<u>405,151</u>	<u>331,098</u>
<b>Funds</b>	12			
Restricted funds			<b>1,667</b>	<b>5,667</b>
Unrestricted Reserves				
General funds			<b>343,484</b>	<b>265,431</b>
Revaluation Reserve			<b>30,000</b>	<b>60,000</b>
Designated Fund			<b>30,000</b>	
<b>Total charity funds</b>			<u>405,151</u>	<u>331,098</u>

Approved by the Trustees on the 22nd November 2021  
and signed on their behalf by

*Paul Downes*  
Paul Downes FCA ATII

*Denis O'Connor*  
Sir Denis O'Connor

# Statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 July 2021

					Year ended 31 July 2021 Total £	Year ended 31 July 2020 Total £
	Note	Restricted £	Unrestricted General £	Unrestricted Designated £		
<b>Income from:</b>						
Donations	2	249,127	176,896	-	<b>426,023</b>	<b>338,585</b>
<b>Trading activities</b>						
Fundraising events	3	-	27,674	-	<b>27,674</b>	<b>24,850</b>
<b>Charitable activities</b>						
Skills to Thrive		95,604	188,436	-	<b>284,040</b>	<b>293,186</b>
Flourishing Families		219,183	675,289	-	<b>894,472</b>	<b>658,080</b>
Nurture through Nature		-	2,626	-	<b>2,626</b>	<b>4,199</b>
Investment income		-	7	-	<b>7</b>	<b>21</b>
<b>Total income</b>		<b>563,914</b>	<b>1,070,928</b>		<b>1,634,842</b>	<b>1,318,921</b>
<b>Expenditure on:</b>						
Raising funds						
Fundraising and marketing		-	179,032	-	<b>179,032</b>	<b>159,324</b>
Fundraising events		-	7,974	-	<b>7,974</b>	<b>5,124</b>
		-	187,006	-	<b>187,006</b>	<b>164,448</b>
Charitable activities						
Skills to Thrive		282,133	200,541	-	<b>482,674</b>	<b>445,574</b>
Flourishing Families		253,039	569,249	-	<b>822,288</b>	<b>591,563</b>
Nurture through nature		32,742	6,079	-	<b>38,821</b>	<b>42,166</b>
Fundraising and Core		-	-	-	-	-
<b>Total expenditure</b>	<b>4</b>	<b>567,914</b>	<b>962,875</b>	<b>-</b>	<b>1,530,789</b>	<b>1,243,751</b>
<b>Net income/(expenditure)</b>	<b>5</b>	<b>(4,000)</b>	<b>108,053</b>	<b>-</b>	<b>104,053</b>	<b>75,170</b>
Transfer between funds			(30,000)	30,000	-	-
<b>Other recognised gains / (losses)</b>						
Gains and losses on revaluation of fixed assets		-	(30,000)	-	<b>(30,000)</b>	-
<b>Net movement in funds</b>						
Reconciliation of funds		(4,000)	48,053	30,000	<b>74,053</b>	<b>75,170</b>
Total funds brought forward		5,667	325,431	-	<b>331,098</b>	<b>255,928</b>
<b>Total funds carried forward</b>		<b>1,667</b>	<b>373,484</b>	<b>30,000</b>	<b>405,151</b>	<b>331,098</b>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 12 to the financial statements.

# Statement of Cashflows

For the year ended 31 July 2021

	2021		2020
	£	£	£
<b>Cash flows from operating activities:</b>			
Net income for the year	<b>104,053</b>		75,170
Adjustments for:			
Depreciation charges	<b>11,622</b>		6,476
Interest	<b>(7)</b>		(21)
Increase in debtors	<b>12,368</b>		42,721
Increase in creditors	<b>41,391</b>		139,085
	<hr/>		<hr/>
<b>Net cash provided by operating activities</b>		<b>169,427</b>	263,431
Cash flows from investing activities:			
Purchase of equipment	<b>(18,426)</b>		(11,493)
Interest	<b>7</b>		21
	<hr/>		<hr/>
<b>Net cash used in investing activities</b>		<b>(18,419)</b>	(11,472)
Change in Restricted Funds		-	
		<hr/>	<hr/>
Change in cash and cash equivalents in the year		<b>151,008</b>	251,959
Cash and cash equivalents at the beginning of the year		<b>515,280</b>	263,321
		<hr/>	<hr/>
Cash and cash equivalents at the end of the year		<b>666,288</b>	515,280
		<hr/> <hr/>	<hr/> <hr/>

## 1. Accounting policies

### a) Basis of Preparation

These financial statements have been prepared under the historical cost convention and in accordance with the Accounting and Reporting by Charities: Statement Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (2nd Edition, effective January 2019), "Charities SORP" and Companies Act 2006. The charity is a public benefit group for the purposes of FRS 102 and therefore has also prepared the financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (The FRS 102 Charities SORP) and the Charities Act 2011

The principal estimates made in the preparation of these financial statements comprise:

- Useful economic lives of fixed assets and depreciation rates
- Aspects of income recognition

### Going Concern

The trustees have assessed whether the use of the going concern basis is appropriate, especially in light of COVID-19, and have considered possible events or conditions that might cast significant doubt on the ability of the charity to continue as a going concern. The trustees have made this assessment for a period of at least one year from the date of approval of the financial statements. In particular, the trustees have considered the charity's forecasts and projections as amended to take into account COVID-19 implications. After making enquiries, the trustees have concluded that there is a reasonable expectation that Surrey Care Trust has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements

### Functional Currency

The functional currency is considered to be in pounds sterling because that is the currency of the primary economic environment in which the charity operates. The financial statements are also presented in pounds sterling, rounded to the nearest £1.

- b) Income received by way of donations is included when the charity is legally entitled to the income, it is probable that the income will be received and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:
- Gifts in kind represent assets donated for use by the charity, predominantly premises and legal costs, and are recognised when receivable. Gifts in kind are valued at an estimate of the price the charity would otherwise have paid.
  - Income from sponsorship, sale of goods or services is the amount derived from ordinary activities and has been included net of VAT where applicable.
- c) Revenue grants are credited to the Statement of Financial Activities when received or receipt is probable, whichever is earlier. Where unconditional entitlement to grants receivable is dependent upon fulfilment of conditions within the charity's control, income is recognised when there is sufficient evidence that conditions will be met. Where there is uncertainty as to whether the charity can meet such conditions the income is deferred.
- d) Grants for the purchase of fixed assets are credited to restricted income when receivable. Depreciation of fixed assets purchased with such grants is charged against the restricted fund. Where a fixed asset is donated to the Trust for its own use, it is treated in a similar way to a restricted grant.
- e) Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund together with a fair allocation of support costs.
- f) Unrestricted funds are donations and other income received or generated for the charitable purposes.
- g) Designated funds are funds set aside by the trustees out of unrestricted funds for specific purposes.
- h) Expenditure on raising funds relate to the costs incurred by the charitable company in inducing third parties to make donations to it, as well as the cost of any activities with a fundraising purpose.
- i) Grants payable are charged to the Statement of Financial Activities in the year in which the offer is conveyed to the recipient except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.
- j) Expenditure is recognised in the period in which it is incurred on an accruals basis. Expenditure includes attributable VAT which cannot be recovered.
- k) Expenditure is allocated to the particular activity where the cost relates directly to that activity, including directly attributable administrative costs.

## Accounting policies (continued)

Other costs of overall direction and administration specific to each activity are apportioned, based on the proportion of staff costs incurred in each activity to the whole.

Support costs are re-allocated to each of the activities on the following basis which is an estimate, based on staff costs, of the amount attributable to each activity:

	<b>2021</b>	<b>2020</b>
Fundraising	14%	16%
Skills To Thrive	34%	37%
Flourishing Families	50%	45%
Nurture through Nature	2%	2%

- l) Support costs comprise the costs incurred in supporting the activities of the charity and include insurance, IT support costs, central staffing costs and central office costs as well as governance costs. Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities and are included within support costs.
- m) Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The expected useful lives are as follows:

Motor vehicles	5 years
Computer and other equipment	3 years

Items of equipment are capitalised where the purchase price exceeds £700. However, where specific programme funding is provided for the acquisition of fixed assets these costs are only capitalised if their individual cost is in excess of £2,000. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

- n) The charitable company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments. Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument. Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously. With the exceptions of prepayments and deferred income all other debtor and creditor balances are considered to be basic financial instruments under FRS 102.
- o) Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.
- p) Cash and cash equivalents in the balance sheet comprise cash at banks and in hand and short term deposits with an original maturity date of three months or less. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above.
- q) Short term trade creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method. Deferred income represents grants, contract funding and training fees relating to future period.

Notes to the financial statements. For the year ended 31 July 2021

## 2. Donations

	Restricted	Unrestricted	Year ended 31 July 2021 Total £	Year ended 31 July 2020 Total £
Corporate donations	250	10,916	<b>11,166</b>	12,879
Individual and community donations	-	123,235	<b>123,235</b>	62,436
Gifts in kind	13,000	-	<b>13,000</b>	13,000
Grants	235,877	42,745	<b>278,622</b>	250,270
<b>Total</b>	<b>249,127</b>	<b>176,896</b>	<b>426,023</b>	<b>338,585</b>

## 3. Fundraising events

	Restricted	Unrestricted	Year ended 31 July 2021 Total £	Year ended 31 July 2020 Total £
Surrey 5 Peaks 26 mile walk	-	14,463	<b>14,463</b>	9,202
Virgin London Marathon	-	9,644	<b>9,644</b>	-
Other Events	-	3,567	<b>3,567</b>	15,648
<b>Total</b>	<b>-</b>	<b>27,674</b>	<b>27,674</b>	<b>24,850</b>

## 4. Expenditure

	Raising funds		Charitable activities				Year ended 31 July 2021 2021 Total £	Year ended 31 July 2020 2020 Total £
	Fundraising	Fundraising events	Skills to thrive	Nurture through Nature	Flourishing Families	Support Costs		
	£	£	£	£	£	£	£	£
Staff costs (Note 6)	132,215	800	309,884	17,555	457,029	135,978	<b>1,053,461</b>	892,663
Staff Expenses	(48)	140	9,827	874	19,440	960	<b>31,193</b>	44,213
Programme costs	119	6,261	63,195	12,001	13,889	381	<b>95,847</b>	59,058
Premises costs	-	-	17,355	368	6,055	2,049	<b>25,827</b>	33,977
Partnership costs	-	-	-	-	200,892	-	<b>200,892</b>	110,141
IT costs	9,205	-	138	162	372	31,805	<b>41,682</b>	22,452
Professional Fees	-	-	-	-	-	1,185	<b>1,185</b>	2,689
Depreciation	284	-	1,552	43	8,579	1,164	<b>11,622</b>	6,476
Administration	8,039	596	9,871	2,577	14,817	20,533	<b>56,432</b>	54,409
Volunteer & Beneficiary	-	-	2,353	1,362	215	-	<b>3,930</b>	10,873
Governance costs - Audit	-	-	21	-	7	8,690	<b>8,718</b>	6,800
	<b>149,814</b>	<b>7,797</b>	<b>414,196</b>	<b>34,942</b>	<b>721,295</b>	<b>202,745</b>	<b>1,530,789</b>	<b>1,243,751</b>
Re-allocated	29,217	177	68,478	3,879	100,993	(202,745)		
support costs*								
<b>Total Expenditure</b>	<b>179,032</b>	<b>7,974</b>	<b>482,674</b>	<b>38,821</b>	<b>822,288</b>	<b>-</b>	<b>1,530,789</b>	<b>1,243,751</b>

\* The re-allocation of support costs is based on the funding agreement or the proportion of staff costs incurred in each activity to the total.

Notes to the financial statements. For the year ended 31 July 2021

## 5. Net expenditure for the period

This is stated after charging:

	<b>Year ended 31 July 2021</b>	Year ended 31 July 2020
	£	£
Depreciation	<b>11,622</b>	6,476
Auditors' remuneration: Audit	<b>8,000</b>	6,800
Trustees' remuneration	<b>Nil</b>	Nil
Trustees' expenses	<b>Nil</b>	Nil

There were no Trustees' expenses (2020: none) relating to attendance at Board and other meetings of the trustees.

## 6. Staff costs and numbers

Staff costs were as follows:

	<b>Year ended 31 July 2021</b>	Year ended 31 July 2020
	£	£
Salaries and wages	<b>949,010</b>	810,550
Social security costs	<b>71,697</b>	56,941
Pension contributions inc Life Assurance	<b>32,754</b>	25,172
	<b>1,053,461</b>	892,663

One employee earned more than £60,000 during the period (2020: Nil).

The key management personnel of the charity comprise the trustees, the chief executive, deputy chief executive, development manager, finance manager, programme managers and fundraising manager.

The charity trustees do not receive remuneration. The total remuneration of the non-trustee key management personnel was £240,623 (2020: £249,955).

The average number of employees during the year was as follows:

	<b>Headcount</b>	Headcount	<b>FTE</b>	FTE
	<b>2021</b>	2020	<b>2021</b>	2020
	<b>No.</b>	No.	<b>No.</b>	No.
Fundraising	<b>5.9</b>	5.6	<b>3.7</b>	3.5
Charitable activities	<b>47.7</b>	40.8	<b>32.7</b>	26.9
	<b>53.6</b>	46.4	<b>36.4</b>	30.4

Notes to the financial statements. For the year ended 31 July 2021

## 7. Taxation

The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

## 8. Tangible fixed assets

	Swingbridge community boats £	Motor vehicles £	Computer and other equipment £	Total
<b>Cost and revalued amount</b>				
At the start of the period	60,000	10,500	33,700	<b>104,200</b>
Additions	-		18,426	<b>18,426</b>
Disposals			(3,120)	<b>(3,120)</b>
Revaluation	(30,000)			<b>(30,000)</b>
At the end of the period	<b>30,000</b>	<b>10,500</b>	<b>49,006</b>	<b>89,506</b>
<b>Depreciation</b>				
At the start of the period		10,500	17,183	<b>27,683</b>
Charge for the year			11,622	<b>11,622</b>
Disposals			(3,120)	<b>(3,120)</b>
At the end of the period	-	10,500	25,685	<b>36,185</b>
<b>Net book value</b>				
<b>At the end of the period</b>	<b>30,000</b>	-	<b>23,321</b>	<b>53,321</b>
At the start of the period	60,000	-	16,517	<b>76,517</b>

During the year the Trustees reviewed the two Swingbridge boats and assessed their value to be 30,000 combined. The carrying value of the boats have been reduced accordingly.

## 9. Debtors

	Year ended 31 July 2021 £	Year ended 31 July 2020 £
Statutory organisations	<b>1,688</b>	9,233
Grants receivable	<b>19,500</b>	20,753
Other debtors	<b>695</b>	1,547
Prepayments	<b>46,206</b>	48,924
	<b>68,089</b>	80,457

Notes to the financial statements. For the year ended 31 July 2021

## 10. Creditors: amounts due within one year

	Year ended 31 July 2021	Year ended 31 July 2020
	£	£
Taxation and social security	17,608	11,869
Other creditors	10,333	9,440
Accruals	55,588	43,143
Deferred income	299,018	276,704
	<b>382,547</b>	<b>341,156</b>
Movement in deferred income:	Year ended 31 July 2021	Year ended 31 July 2020
Balance at the beginning of the year	276,704	114,591
Amount released to income in the year	(265,504)	(114,591)
Amount deferred in the year	287,818	276,704
Balance at the end of the year	<b>299,018</b>	<b>276,704</b>

## 11. Analysis of net assets between funds

	Restricted Funds	Unrestricted Funds General	Designated	Total Funds at 31 July 2021
	£	£	£	£
Tangible fixed assets	1,667	-	-	<b>1,667</b>
Net current assets	-	343,484	30,000	<b>373,484</b>
Revaluation Reserve	-	30,000	-	<b>30,000</b>
<b>Net assets at 31 July 2021</b>	<b>1,667</b>	<b>373,484</b>	<b>30,000</b>	<b>405,151</b>

### Prior year analysis of net assets between funds

	Restricted Funds	Unrestricted Funds General	Designated	Total Funds at 31 July 2021
	£	£	£	£
Tangible fixed assets	5,667	-	-	<b>5,667</b>
Net current assets	-	265,431	-	<b>265,431</b>
Revaluation Reserve	-	60,000	-	<b>60,000</b>
<b>Net assets at 31 July 2020</b>	<b>5,667</b>	<b>325,431</b>	<b>-</b>	<b>331,098</b>

Notes to the financial statements. For the year ended 31 July 2021

**12. Movements in funds**

	As at 1 August 2020 £	Income £	Expenditure £	Other recognised gains and (losses)	Transfers £	As at 31 July 2021 £
<b>a) Restricted funds:</b>						
Skills to Thrive	-	282,133	(282,133)		-	-
Flourishing Families	5,667	249,039	(253,039)		-	1,667
Nurture through Nature		32,742	(32,742)		-	-
Fundraising & Core	-	-	-	-	-	-
<b>Total restricted funds</b>	<b>5,667</b>	<b>563,914</b>	<b>(567,914)</b>	<b>-</b>	<b>-</b>	<b>1,667</b>
<b>Unrestricted funds:</b>						
<b>b) General funds</b>	<b>265,431</b>	<b>1,070,928</b>	<b>(962,875)</b>	<b>-</b>	<b>(30,000)</b>	<b>343,484</b>
Gain on revaluation of fixed Assets	60,000	-	-	(30,000)	-	30,000
<b>c) Designated Funds</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>30,000</b>	<b>-</b>	<b>30,000</b>
<b>Total unrestricted funds</b>	<b>325,431</b>	<b>1,070,928</b>	<b>(962,875)</b>	<b>(30,000)</b>	<b>-</b>	<b>403,484</b>
<b>Total funds</b>	<b>331,098</b>	<b>1,634,842</b>	<b>(1,530,789)</b>	<b>(30,000)</b>	<b>-</b>	<b>405,151</b>

A designated fund has been created to recognise the value of Swingbridge boats previously stated as unrestricted

**Prior year movements in funds**

	As at 1 August 2019 £	Income £	Expenditure £	As at 31 July 2020 £
<b>Restricted funds:</b>				
Skills to Thrive	-	259,414	(259,414)	-
Flourishing Families	9,667	251,931	(255,931)	5,667
Nurture through Nature	-	26,342	(26,342)	-
Fundraising & Core	-	24,450	(24,450)	-
<b>Total restricted funds</b>	<b>9,667</b>	<b>562,137</b>	<b>(566,137)</b>	<b>5,667</b>
<b>Unrestricted funds:</b>				
<b>General funds</b>	<b>186,261</b>	<b>756,784</b>	<b>(677,614)</b>	<b>265,431</b>
<b>Total unrestricted funds</b>	<b>186,261</b>	<b>756,784</b>	<b>(677,614)</b>	<b>265,431</b>
<b>Gain on revaluation of fixed assets</b>	<b>60,000</b>			<b>60,000</b>
<b>Total funds</b>	<b>255,928</b>	<b>1,318,921</b>	<b>(1,243,751)</b>	<b>331,098</b>

Notes to the financial statements. For the year ended 31 July 2021

## 12. Movements in funds (continued)

### Restricted Funds

The Trust received £249,127 of restricted donations in the year which included £4,668 from Children in Need and £36,810 from The Community Foundation.

### Purposes of restricted funds

These are outlined in the Trustees' report.

### Purposes of carried forward restricted funds

The Trust received a £12,000 grant specifically to fund the development of an outside play area at Stanwell Family Centre. In line with our depreciation policy, the play equipment was depreciated and therefore the funds provided to cover this cost have been carried forward in a restricted fund. This now stands at £1,667.

## 13. Related party transactions

During the year aggregate donations of £19,050 (2020: £13,060) were received from trustees and related parties.

## 14. Voluntary revision of the accounts of reports

Section 454 of the Companies Act 2006 grants trustees (company directors for the purposes of the Companies Act) the authority to revise annual accounts and trustees reports which do not comply with the Companies Act 2006.

## 15. Prior year Statement of Financial Activities

		Restricted	Unrestricted	Year ended 31 July 2020 Total £
		£	£	£
<b>Income from:</b>				
Donations		228,550	110,035	<b>338,585</b>
Trading activities				
	Fundraising events	-	24,850	<b>24,850</b>
Charitable activities				
	Skills to Thrive	111,515	181,671	<b>293,186</b>
	Flourishing Families	222,072	436,008	<b>658,080</b>
	Nurture through Nature	-	4,199	<b>4,199</b>
Investment income		-	21	<b>21</b>
<b>Total income</b>		<u>562,137</u>	<u>756,784</u>	<u><b>1,318,921</b></u>
<b>Expenditure on:</b>				
Raising Funds				
	Fundraising and marketing	-	159,324	<b>159,324</b>
	Fundraising events	-	5,124	<b>5,124</b>
		-	164,448	<b>164,448</b>
Charitable activities				
	Skills to Thrive	251,018	194,556	<b>445,574</b>
	Flourishing Families	264,327	327,235	<b>591,562</b>
	Nurture through Nature	26,342	15,824	<b>42,166</b>
	Fundraising & Core	24,450	(24,450)	-
<b>Total expenditure</b>		<u>566,137</u>	<u>677,615</u>	<u><b>1,243,751</b></u>
<b>Other recognised gains/losses</b>				
Gains and losses on revaluation of fixed assets		-		-
<b>Net income/(expenditure) and net movement in funds</b>		(4,000)	79,170	<b>75,170</b>
<b>Reconciliation of funds</b>				
Total funds brought forward		<u>9,667</u>	<u>246,261</u>	<u><b>255,928</b></u>
<b>Total funds carried forward</b>		<u><u>5,667</u></u>	<u><u>325,431</u></u>	<u><u><b>331,098</b></u></u>

# Thank you

Thank you to all of our volunteers and staff; Friends and supporters; to everyone who has helped organise and support our events and to the participants in Surrey 5 Peaks and all our sponsored fundraising events.

As well as acknowledging the following, we want to extend our thanks to each of the many organisations and individuals who have supported us in 2020/2021.

## **A2 Dominion**

**A G Manly Charitable Trust**  
**Alchemy Foundation, The**  
**BBC Children in Need**  
**Betty Riseley Trust**  
**Blue Tree Recruitment**  
**Brewers & Sons**  
**Broanmain Plastics**  
**Cargill Europe Ltd**  
**The Carrington Family Charitable Trust**  
**Cartridge Basin Marina**  
**Chobham Community Centre**  
**The Church of Holy Trinity with St Saviour's**  
**The Coleman Charitable Trust**  
**Community Foundation for Surrey**  
**Connick Tree Care**  
**Cormis Partnership**  
**The CP Charitable Trust**  
**Dianthus Trading Company**  
**Dominic Hyett & Safe Space Lockers**  
**Edward Gostling Foundation**  
**Elmbridge Borough Council**  
**Elmbridge Lottery**  
**The Erica Leonard Trust**  
**FDD International Ltd**  
**Gerald Bentall Charitable Trust**  
**Goulborn Charitable Trust**  
**Growing Redhill**  
**GSK Weybridge**  
**Guildford Fire Station**  
**Guildford Lottery**  
**Guildford Poyle Charities**  
**Hall Hunter Partnership and Foundation**  
**Hamamelis Trust**  
**The Henry Smith Charity**  
**High Sheriff of Surrey Youth Awards**  
**Hot Sand Design**  
**Hurst Lea Foundation**

## **Imber Court**

**The Ingram Trust**  
**The Ironmongers' Company**  
**Joan Wilkinson Charitable Trust**  
**The John Cowan Foundation**  
**The Linder Foundation**  
**London Learning Consortium**  
**Margaret Litchfield Trust**  
**Mask Enchanted**  
**Millennium Oak Trust**  
**Newbury Building Society**  
**The Noel Buxton Trust**  
**PPL**  
**Redhill & Reigate Round Table**  
**Reigate & Banstead Borough Council**  
**Reigate Grammar School**  
**Restore Records Management**  
**Royal Yachting Association**  
**SES Water**  
**The Sir Jules Thorn Charitable Trust**  
**Spelthorne Borough Council**  
**St Mary's Parish**  
**Stanwell Family Centre**  
**Surrey County Council**  
**Tandridge Lottery**  
**Thames Water Utilities Ltd**  
**The National Lottery Community Fund**  
**Treasury Wine Estates**  
**University of Surrey Students' Union**  
**The Walton-on-Thames Charity**  
**West Byfleet Golf Club**  
**William Wates Memorial Trust**  
**Wisley Foundation**  
**Woking Borough Council**

